#### **TERMS OF REFERENCE**

## Project 2.9 Consolidating and Aligning the Audit of Public Debt with ISSAI 100

### I. BACKGROUND

Under the Strategic Development Plan (SDP) for the INTOSAI Framework of Professional Pronouncements (IFPP), Priority 2 refers to an improved INTOSAI Guidance (GUID) to support audits. In order to come up with such GUID by 2019, all existing materials developed by different INTOSAI working groups must be utilized.

Project 2.9 on the Consolidating and Aligning the Audit of Public Debt (PD) with ISSAI 100 was included among the tentative projects outlined under Priority 2 in order to clear repetitions and merge redundancies among public debt-related ISSAIs, which include:

ISSAI 5410	-	Guidance for Planning and Conducting an Audit of Internal
		Controls of Public Debt
ISSAI 5411	-	Debt Indicators/Endorsed 2010
ISSAI 5420	-	Public Debt: Management and Fiscal Vulnerability: Potential
		Roles for SAIs/2003
ISSAI 5421	-	Guidance on Definition and Disclosure of Public Debt
ISSAI 5422	-	An Exercise of Reference Terms to Carry Out Performance
		Audit of Public Debt/Endorsed 2007
ISSAI 5430	-	Fiscal Exposures: Implications for Debt Management and the
		Role for SAIs/2003
ISSAI 5440	-	Guidance for Conducting a Public Debt Audit – The Use of
		Substantive Tests in Financial Audits/ Endorsed 2007

In alignment with ISSAI 100, Project 2.9 will mainly cover the conduct of financial, performance, and compliance audits of PD. The following conditions/circumstances were noted and, thus, call for the Project 2.9 to materialize:

- ISSAIs on PD are not harmonized yet with the Fundamental Principles of Public-Sector Auditing (ISSAI 100) which was endorsed in 2013;
- Presence of repetitions and numerous redundancies in the existing ISSAIs as contained in the SDP IFPP, 2017-2019;
- Inconsistencies in the existing ISSAIs, e.g. definition of PD, types of risks, roles of SAIs, types of public sector audits, among others;
- ISSAIs on PD are due for revision as scheduled and published in the INTOSAI ISSAI website, to wit:

ISSAI No./Title/Date Issued	Frequency of review
ISSAI 5410 – Guidance for Planning and Conducting an Audit of Internal Controls of Public Debt	Every five (5) years, first review due 2016

ISSAI No./Title/Date Issued	Frequency of review
ISSAI 5411 –Debt Indicators/Endorsed 2010	Every five (5) years, first review due 2016
ISSAI 5420 – Public Debt: Management and Fiscal Vulnerability: Potential Roles for SAIs/2003	Every five (5) years, first review due 2016
ISSAI 5421 – Guidance on Definition and Disclosure of Public Debt	Every five (5) years, currently being reviewed
ISSAI 5422 – An Exercise of Reference Terms to Carry Out Performance Audit of Public Debt/Endorsed 2007	Every five (5) years, first review due 2016
ISSAI 5430 – Fiscal Exposures: Implications for Debt Management and the Role for SAIs/2003	Every five (5) years, first review due 2016
ISSAI 5440 – Guidance for Conducting a Public Debt Audit – The Use of Substantive Tests in Financial Audits/Endorsed 2007	Every five (5) years, first review due 2016

Table 3 (Tentative Projects on Guidance to Support the Use of the ISSAIs), Priority 2 – Guidance by 2019 to Support ISSAI Implementation, of the SDP IFPP for CYs 2017-2019 categorized Project 2.9 as subject specific audits. Thus, the project output is in the form of a GUID. An existing ISSAI related to PD Audit is no longer classified as ISSAI (standard) but Guidance (GUID), specifically it is classified as "Subject Matter Specific Guidance." (Ref: Strategic Development Plan for the IFPP, pages 12-16).

## II. GOALS AND OBJECTIVES

The Project aims to provide guidelines to be used by Supreme Audit Institutions (SAIs) that would facilitate audit of PD and produce quality audit reports beneficial to sound public debt management and good governance, while the project objective is to develop a GUID applying the fundamental auditing principles in ISSAI 100 in the conduct of financial, performance, and compliance audits of PD.

## III. SCOPE

The GUID covers all ISSAIs relating to public debt, as follows:

	ISSAI Title	le Remarks			
• ISSAI 5410 -	Guidance for Planning and	For co-opting with WGITA under Project 2.5 of the SDP for IFPP 2017-			

ISSAI No.		ISSAI Title	Remarks
			After publication of the new
			pronouncement (GUID), this ISSAI
			shall be proposed to be withdrawn.
• ISSAI 5411	-	Debt Indicators	Review the eight ISSAIs and
			determine which ISSAIs will still exist
			and be harmonized with ISSAI 100,
			and which will be dissolved or may be
			used as reference material in the
			GUID. Further, it may be appended
			in the GUID, if later found necessary.
			After publication of the new
			pronouncement (GUID), this ISSAI
			shall be proposed to be withdrawn.
• ISSAI 5420	-	PDM & Fiscal	Prior to the last XXIII INCOSAI in
		Vulnerability: Potential	Abu Dhabi, the WGPD had undertaken
		Roles for SAIs	various initiatives under
			ISSAIs' Harmonization Project to
			revise the existing professional
			standards on public debt, viz., ISSAIs
			5410, 5421, 5422, 5430, and 5440.
			Based on this revision the working
			group had also proposed withdrawal of
			ISSAI 5420. However, since the
			translated versions in all INTOSAI
			languages were not available, the issue
			of withdrawal of this ISSAI was not
			taken up. Now the revision of these
			ISSAIs has to be undertaken afresh in
			light of the revised due process to
			remove redundancies and to align them
			with ISSAI 100.( <i>Ref. E-mail dated 19</i>
			June 2017 of the KSC)
			Recognizing the relevance of this
$\mathcal{A}$			ISSAI as a reference material for
			auditors, this can be enhanced to form
			part of the GUID as an Appendix.
			After publication of the new
			pronouncement (GUID), this ISSAI
	1		shall be proposed to be withdrawn.
• ISSAI 5421	-	Guidance on Definition and	This ISSAI would be used as reference
- 155/11 5421		Disclosure of Public Debt	and would be considered under
			Background-Definition of the GUID.
	1		backgi vullu-Defillition of the GUID.
	1		After publication of the new
			-
	1		pronouncement (GUID), this ISSA

ISSAI No.		ISSAI Title	Remarks
			shall be proposed to be withdrawn.
• ISSAI 5422	-	An Exercise of Reference Terms to Carry Out Performance Audit of Public Debt	This ISSAI may be used as reference and may be considered, only when relevant <sup>1</sup> , under <b>Content-</b> <b>Performance Audit Planning and</b> <b>Conducting Section of the GUID</b> .
			After publication of the new pronouncement (GUID), this ISSAI shall be proposed to be withdrawn.
• ISSAI 5430	-	Fiscal Exposures: Implications for Debt Management and the Role for SAIs	This ISSAI would be used as reference and would be considered under <b>Content- Performance Audit,</b> <b>Planning and Conducting Section of</b> <b>the GUID.</b> Further, it may be <b>appended in the GUID</b> , if later found necessary.
			After publication of the new pronouncement (GUID), this ISSAI shall be proposed to be withdrawn.
• ISSAI 5440	-	Guidance for Conducting a Public Debt Audit – Use of Substantive Tests in Financial Audits	This ISSAI would be used as reference and would be considered under <b>Content-Financial Audit, Planning</b> <b>and Conducting Audit Section of the</b> <b>GUID</b> . After publication of the new pronouncement (GUID), this ISSAI aball be proposed to be with drawn
• ISSAI 5450		Guidance on Auditing PDM Information System but the general process shall be considered when planning an audit of PDMIS	shall be proposed to be withdrawn. For co-opting with WGITA under Project 2.5 of the SDP for IFPP 2017- 2019, but at the same time, will form part of the GUID under the <b>planning</b> <b>phases of the financial, compliance,</b> <b>and performance audits.</b> Consistency in presentation and discussion will be the primary purpose for the co-opting activity.
			After publication of the new pronouncement (GUID), this ISSAI shall be proposed to be withdrawn.

<sup>&</sup>lt;sup>1</sup> PAS commented that it has looked into the ISSAI 5422, and does not regard the document as an authoritative reference for a GUID. Some of the contents are not relevant, or have, at best, limited value for a GUID on conducting performance audits of public debt. ISSAI 5422 should therefore be analyzed very critically, or possibly even discarded as is. Given the project team's well planned process towards developing a GUID, Project 2.9 may benefit more from starting over without paying too much attention to ISSAI 5422. It is intended as an extensive document, but in its view, it fails to be comprehensive and precise when it comes to performance audit.

### IV. EXPECTED OUTPUTS

The expected output of the project is a GUID for the audit of PD with Appendices containing detailed discussions on: a) Debt Indicators (ISSAI 5411); b) Public Debt: Management and Fiscal Vulnerability: Potential Roles for SAIs (ISSAI 5420); c) Fiscal Exposures: Implications for Debt Management and the Role for SAIs (ISSAI 5430); and d) other matters relevant to each audit stream.

## V. PROJECT MILESTONES

Per project proposal submitted to the Forum for INTOSAI Professional Pronouncements, thru the KSC, the stages and milestones of the project are as follows:

	Stage		Due process milestones					
	Singe		<b>F</b>					
1.	Project Proposal	Start Date	End Date	Expected Time in Total				
		08 August 2017	07 November 2017	90 Days				
2.	Exposure draft	Start Date	End Date	Expected Time in Total				
	(See details below)	12 April 2018	10 July 2018	188 Days				
	Exposure period	Start Date	End Date	Time in Total (not negotiable)				
		09 October 2018	06 January 2019	90 Days				
3.	Endorsement version	Start Date	End Date	Expected Time in Total				
		12 January 2019	11 April 2019	90 days				
4.	Final pronouncement,	Start Date	End Date	Expected Time in Total				
	including translation into all official INTOSAI languages <sup>2</sup>	10 July 2019	08 October 2019	90 days				

The Project shall include timelines for the following activities to be observed by the Task Lead and Sub-Tasks in accordance with the Due Process for IFPP as shown in the next table:

Activity	Output	Timeframe	Submission			
Activity	Output	Timetranie	By	То	Deadline	
1. Project	Approved Project	08 August - 07	Task Lead	FIPP		
Proposal Proposa1		November 2017				
2. Exposure Draft		•	•	·		
Development of	Initial Exposure Draft	December 2017 –	All Sub-Task	Task Lead	23 May	
the initial Exposure	per audit stream:	23 May 2018	Leads		2018	
Draft, including	• Financial Audit					

 $<sup>^2</sup>$  Unless other mechanisms have been established, the working group is responsible for translation of the approved endorsement version into the five official languages." (Due Process, p. 9)

Activity	Output	Timeframe	Submission			
Activity	Output	1 men ane	By	То	Deadline	
quality processes	Compliance Audit					
as defined under	Performance Audit					
Exposure Draft of	• Appendices <sup>4</sup>					
the Due Process for	Background		Task Lead	SAI Philippines	23 May	
the IFPP (Stage 2	Introduction			Technical Working	2018	
of 2.1 The process	Objective			Group on Project		
for developing	• Definition of			2.9 Chair/Co-		
pronouncements,	Terms from			Chair/Vice Chair		
pp. 7-9), as	Sub-Tasks'					
applicable <sup>3</sup>	outputs					
	• Scope					
	Roles of SAIs					
	General Discussion of					
	Audit Planning Phase					
Submission of the	Reviewed initial	24 – 25 May 2018	All Sub-Task	FAAS/CAS/ PAS	25 May	
initial Exposure	Exposure Draft		Leads		2018	
Draft through the	Financial Audit		Sub-Task 1 Lead	FAAS	_010	
involvement of the	with pertinent					
Technical	Appendices					
Expertise on	Compliance Audit	-	Sub-Task 2 Lead	CAS	-	
specific subject	with pertinent		Sub Tusk 2 Boud			
matters	Appendices					
	Performance Audit		Sub-Task 3 Lead	PAS	-	
	with pertinent		Sub-Task 5 Lead	175		
	Appendices	$\cap$				
			Sub-Task 4 Lead <sup>5</sup>	Sub-Task 1,2, 3	-	
	• Appendices Consolidated and		Sub-Task + Leau	Leads		
	updated ISSAIs			Leads		
	Note: Sub-Task Leads she	all furnish the Task Le	ad a come of the initial	arposura draft submitt	ted to the Sub	
	Committees for monitorin					
	consolidation purposes.	is purpose as well as i	ne definition of terms r	erevani io each anail s	ircum jor	
Review of initial	Reviewed 1 <sup>st</sup> revised	28 May 2018- 08	FAAS/PAS/CAS	Sub-Task Leads,	08 June	
Exposure Draft	Exposure Draft	June 2018		copy furnished	2018	
				Task Lead		
Consideration of	2 <sup>nd</sup> revised Exposure	10-19 June 2018	Sub-Task Leads	Task Lead	19 June	
Sub-Committee	Draft per audit stream	10 17 0 000 2010	Sub Fusik Louds	- ush Loud	2018	
comments and	including Matrix of					
revision of	Disposition of					
Exposure Draft	Comments <sup>6</sup>					
		1	1	1	1	
Consolidation of	Consolidated Exposure	20 June 2018 –	Task Lead and	WGPD Chair thru	05 July 201	

<sup>&</sup>lt;sup>3</sup> At this stage, any draft output may be submitted to the concerned Sub-Committee (FAAS/CAS/PAS) for review.

<sup>&</sup>lt;sup>4</sup> (1) Each Sub-Task shall be represented in Sub-Task 4 (Appendices) to work jointly on the preparation of the appendices related to their respective Sub-Tasks; and (2) The designated representatives from Sub-Tasks 1, 2, and 3 shall ensure that the Appendices are referred and cross referred to the draft GUID by audit stream (FA, CA, PA).

<sup>&</sup>lt;sup>5</sup> Sub-Task 4 Lead shall submit the relevant appendices to the concerned Sub-Task Leads thru each Sub-Task representative, for inclusion in the draft outputs to be submitted to the Sub-Committees for review.

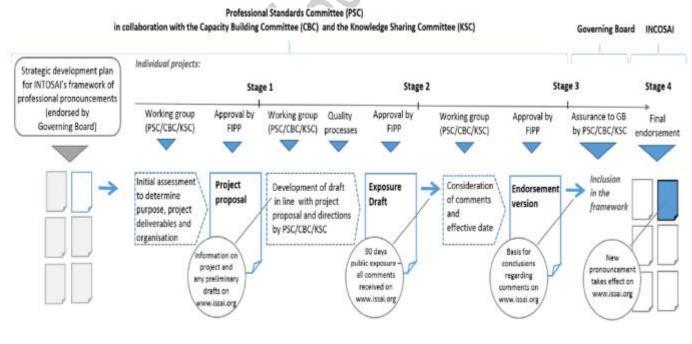
<sup>&</sup>lt;sup>6</sup> Matrix of Disposition of Comments shall include comments of the Sub-Committees, Actions Undertaken by Sub-Tasks, and Remarks.

Activity	Output	Timeframe	Submission				
Activity	Output	1 men ame	By	То	Deadline		
audit stream,							
appendices,							
background and							
general discussion							
on Audit Planning							
Submission of	Submitted consolidated	10 July 2018	WGPD Chair thru	FIPP	10 July 2018		
consolidated	Exposure Draft		Secretariat				
Exposure Draft for							
approval							
FIPP review	Reviewed and approved	11 July 2018 –	FIPP	WGPD Chair	08 October		
Consideration of	2 <sup>nd</sup> revised Exposure	08 October 2018	Task Lead and	WGPD Chair thru	2018		
comments of FIPP	Draft		Sub-Task Leads	Secretariat			
Submission of 2 <sup>nd</sup>			WGPD Chair thru	FIPP			
revised Exposure			Secretariat				
Draft							
FIPP approval			FIPP	WGPD Chair			
Notification to all	Notification/Announce-		WGPD Secretariat	Concerned	09 October		
INTOSAI members	ment of the exposure			Institutions (all	2018		
and other	period			INTOSAI members			
stakeholders of the	-			and other relevant			
exposure period				stakeholders)			
Public exposure of	Exposure draft	09 October 2018-	FIPP	Administrator of	06 January		
the approved	uploaded at	06 January 2019		ISSAI website	2019		
exposure draft	www.issai.org						
3. Endorsement Ve	rsion						
Collection,	Matrix of Disposition	07 January 2019-	Task Lead and All Su	ub- WGPD Secreta	riat 07		
evaluation and	of Comments	07 February 2019	Tasks		Februar		
consideration of					y 2019		
comments from							
public exposure	$\sim >$						
and submission of		~					
Matrix of							
Disposition of							
Comments							
Submission of the		08 February 2019	WGPD Secretariat	FIPP	08		
consideration of					Februar		
the comments from					y 2019		
public exposure for							
display on							
www.issai.org							
Revision of	Endorsement version	09 February –	Consolidation Team	FIPP	11 April		
exposure draft and		11 April 2019	(Task Lead and Sub-		2019		
submission to FIPP			Task Leads) thru the				
for approval			WGPD Secretariat				
	Approved endorsement	12 April –	FIPP	Consolidation	09 July		
Review and	Approved endorsement	12  Apm =	1 11 1	consonauton	0) July		

<sup>&</sup>lt;sup>7</sup> Approved endorsement version displayed on www.issai.org with communication on the effective date and the consideration of the WGPD on the comments received thru the exposure period and conclusion drawn by FIPP as basis for the approval.

Activity	Output	Timeframe	Submission				
Activity	Output	Timetrame	By	То	Deadline		
endorsement				and Sub-Task			
version				Leads) thru the			
				WGPD Secretaria	t		
Translation of the	Endorsement version in	10 July 2019	WGPD Secretariat in	WGPD Chair	30		
approved	five languages	30 September 2019	coordination with		Septem		
endorsement			WGPD members		ber		
version in five					2019		
official INTOSAI							
languages							
Preparation of		01 - 08 October	WGPD Chair thru the	KSC	08		
presentation		2019	Secretariat		October		
materials and					2019		
submission of the				$\cap \mathcal{O}$			
endorsement							
version							
Attendance to the		November 2019	WGPD Chair	INCOSAI			
INCOSAI		(tentative)					
Conference and/or							
oral presentation of							
the endorsement							
version							
4. Final Pronounce	ment of the GUID by INC	COSAI					

## Figure 1. Due process for the IFPP



## VI. METHODOLOGY

The project shall ensure the observance of the Due Process for the INTOSAI's FIPP or procedures for developing and revising ISSAIs and other pronouncements, as follows:

- Initial assessment to determine purpose, project deliverables and organization of the proposed project per SDP for INTOSAI Framework of Professional Pronouncements, 2017 – 2019;
- Preparation of Project Proposal and approval by FIPP;
- Development of the Exposure Draft by Task Lead, Sub-Task Leads and Members in line with the approved project proposal and consultation with the INTOSAI-PSC Sub-Committees (FAAS, PAS, CAS);
- Approval by FIPP of the Exposure Draft;
- Ninety-day public exposure of the Exposure Draft;
- Evaluation and consideration of comments on the Exposure Draft;
- Preparation of the Endorsement Version by the Task Lead and Sub-Task Leads;
- Review and approval by FIPP of the Endorsement Version; and
- Final pronouncement by INCOSAI.

#### VII. COMPOSITION OF THE TASK AND SUB-TASKS

The Project 2.9 is composed of 17 SAIs which signified interest to participate in the project during the Annual Meeting of the WGPD in the Philippines and based on the result of the survey conducted. The 17 SAIs are as follows:

- 1. Austria
- 2. Argentina
- 3. Azerbaijan
- 4. Brazil
- 5. Chile
- 6. China
- 7. Fiji
- 8. Georgia
- 9. India
- 10. Indonesia
- 11. Kenya
- 12. Philippines
- 13. Portugal
- 14. Russia
- 15. Ukraine
- 16. United States of America (USA)
- 17. Zambia

The structure of the GUID to be developed is in accordance with the Drafting Guide provided by the FIPP, as follows:

#### Background

- A. Introduction
- B. Objective
- C. Definition
- D. Scope
- E. Roles of SAIs

#### Content

- A. General discussion of the Audit Planning Phase
- B. Financial Audit of PD
- C. Compliance Audit of PD
- D. Performance Audit of PD

#### Appendices

Based on the above structure, the Task Lead is assigned to develop the Background and General Discussion of the Audit Planning Phase under Letter A of the Content of the GUID. The Task members interested to participate in the Project are divided into Sub-Tasks to undertake the development of the GUID per audit stream (Letters B to D of the Content) and the Appendices. The following is the composition of the Sub-Tasks:

	-Task1   Audit (FA)		Task 2 e Audit (CA)	Sub-Task 3 Performance Audit (PA)			Task 4* endices
SAI	Mandate/ Membership	SAI	Mandate/ Membership	SAI	Mandate/ Membership	SAI	Mandate/ Membership
USA (Sub- task Lead)	FA,CA, PA, EDP/	Chile (Sub- task Lead)	FA,CA, PA, EDP/ OLACEFS	India (Sub- task Lead)	FA, CA, PA/ ASOSAI	Russia (Sub-task Lead)	CA,PA/ EUROSAI, ASOSAI
Azerbaijan	FA,CA, PA/ EUROSAI, ASOSAI	China	FA,CA, PA/ ASOSAI	Georgia	Regularity, PA/ EUROSAI, ASOSAI	Portugal	FA,CA, PA, EDP/ EUROSAI, OLACEFS
Austria	FA, CA, PA, EDP/ EUROSAI	Fiji	FA,CA, PA, EDP/ PASAI	Kenya	FA, EDP, Special audit/ AFROSAI	Brazil	FA, CA, PA/ OLACEFS, ARABOSAI
		Zambia	FA, CA, PA/ AFROSAI			Argentina	OLACEFS
Indonesia FA, PA/ ASOSAI		Portugal	FA,CA, PA, EDP/ EUROSAI, OLACEFS	Argentina	OLACEFS	Plus one rep each from S and 3	presentative ub-tasks 1, 2,
		Argentina	OLACEFS				
Financial Audit and Accounting Sub-committee (FAAS)		committe	e Audit Sub- ee (CAS), y SAI Portugal	Performance A committee (PA			

#### Note:

- 1. Identification of responsible SAIs is based on: a) interest to participate in the project signified during the Annual Meeting of the WGPD in the Philippines in September 2017; results of the survey conducted; and collaboration with SAI Heads, among others; b) equal representation of regional SAIs; and c) mandate to perform audits.
- 2. After the approval by FIPP of the Exposure Draft per audit stream and the Appendices, including the background and the general discussion of the audit planning, Task Lead and Sub-Task Leads shall be grouped together as the Consolidation Team to prepare the Endorsement Version of the GUID.
- All Sub-Task Leads (copy furnished the Task Lead) may coordinate and consult with the respective INTOSAI PSC Sub-Committees (FAAS/CAS/PAS) for comment on their outputs in accordance with the project timelines above.
- 4. Consolidation activities shall be jointly undertaken by the Consolidation Team.

#### VIII. RESPONSIBILITIES

Based on the WGPD Terms of Reference (TOR), the following are the responsibilities of the Task Lead (TL), Sub-Tasks Leads (Sub-TLs), and Sub-Tasks Members (Sub-TMs):

### A. TASK LEAD (TL)

- a) To conduct initial assessment and prepare project proposal for Project 2.9 -Consolidating and Aligning the Audit of PD with ISSAI 100;
- b) To prepare Project 2.9 TOR, which shall include the project goals and objectives, scope, expected outputs, timeframe, methodology, task composition, and responsibilities, among others;
- c) To undertake the relevant activities and deliver the outputs stated under Section V. Project Milestones within the prescribed timelines.
- d) To coordinate and monitor the Project progress of the four Sub-Tasks;
- e) To inform the Sub-Tasks about the project's TOR, Work Plan (WP), agreements achieved, requirements, or relevant information provided by the WGPD Chair;
- f) To make use of information technology (e-mail, WGPD Website fora, videoconferences, etc.) to guarantee efficient and effective communication among Sub-Tasks;
- g) To maintain constant communication with the WGPD Chair, informing on established TOR, progress attained, and other relevant information;
- h) To report to the WGPD Chair on all matters, issues and concerns within the Project's TOR and WP. Any change made on the TOR and WP, as discussed among its Project members, shall be reported to the WGPD Chair;
- i) To evaluate and monitor progress, as well as the consolidation of the status reports of the Sub-Tasks of the Project vis-à-vis the WP and the Project Proposal timeframe and report the same to the WGPD Chair, as deemed necessary;
- j) To prepare report on the status/progress of the Project for presentation during the Annual Meeting of the WGPD;
- k) To initiate coordination and/or consultation with other related INTOSAI committees, Sub-Committees (FAAS/CAS/PAS), and the FIPP directly or in coordination with the Sub-TLs with respect to the specific areas of concern;

 To submit to the WGPD Secretariat for posting at the www.issai.org, the following: (i) information on Project and any preliminary drafts; and (ii) all comments on the exposure draft received from the Sub-TL.

## **B. SUB-TASKS LEADS (SUB-TLs)**

- a) To prepare the Sub-Task's WP to include, among others, responsibilities/activities, responsible Sub-TMs, expected outputs/deliverables, and timelines;
- b) To undertake the relevant activities and deliver the outputs stated under Section V. Project Milestones within the prescribed timelines;
  Note: During the development stage, the Sub-Tasks may, in addition to the Sub-Committee review mentioned in Section V. Project Milestones, undertake other quality processes as stated under Stage 2: The Exposure Draft of the Due Process for IFPP, p. 9. Documentation of quality processes undertaken shall be submitted to the Task Lead for information.
- c) To coordinate and supervise the project progress of the Sub-TMs, providing them with guidance and due assistance;
- d) To make use of information technology (e-mail, WGPD Website forums, videoconferences, etc.) to guarantee efficient and effective communication among Sub-TMs, co-Sub-TLs and TL;
- e) To coordinate activities with other Sub-TLs, whose outputs could be linked or could impact the Sub-Tasks' output;
- f) Sub-Task 4 to update relevant ISSAIs and each Sub-Task (1 to 3) to propose and work jointly in coordination with Sub-Task 4 on relevant Appendices that may be deemed necessary to support the content of their respective GUIDs (FA/CA/PA);
- g) To maintain close coordination and/or consultation with the respective Sub-Committees (FAAS/CAS/PAS) with respect to specific areas of concern;
- h) To report to the TL on all matters, issues, and concerns within the Sub-Task's WP. Any changes made on the WP, as discussed among its Sub-TMs, shall be reported to the TL;
- i) To evaluate and monitor progress on the WP and report the same to the TL, as deemed necessary; and
- j) To prepare report on the status/progress of the respective tasks/assignments for submission to the TL.

# C. SUB-TASK MEMBERS (Sub-TMs)

- a) To undertake the activities and deliver the outputs stated under the Sub-Task's WP within the prescribed timelines;
- b) During project execution and implementation, to maintain constant communication with the Sub-TL, informing of the progress attained and other relevant information;
- c) To make use of information technology (e-mail, WGPD Website forums, videoconferences, etc.) in order to guarantee efficient and effective communication among co-TMs and Sub-TL; and
- d) To prepare report on the status/progress of respective tasks/responsibilities for submission to the Sub-TL.

## **IX. BUDGET**

The expenditures to be incurred by the Task Lead and Sub-Tasks in relation to their assigned tasks such as supplies, travel and other expenses, among others, shall be charged against the budget of each member/participating SAI.