



### Heritage West online comment submissions

The public comments in this document were collected from June 19 to July 17. They are in response to Louisville Metro Government's Solicitation of Interest for the redevelopment of Heritage West. Four proposals by development teams named Denise Raine, Land Development Services, Louisville Food Cooperative, and Louisville Urban League were submitted. Comments are categorized by the proposals that the comment refers to. A general comment category is also included.

#### **Denise Raine**

1. I believe that the plan for Heritage Gardens is the most beneficial to the neighborhood and the residents by providing opportunities to general revenue as well as providing a space for the residents of West Louisville to take ownership and provide for themselves through community gardening and orchards. I think it is key to combine these aspects in order to give residents a place they can take pride in, as well as the ability to generate revenue to stimulate the economy of West Louisville. In addition, the proposal of sports facilities in which to generate revenue and attract others to the West End is interesting, but I question whether the West End as a whole is prepared to shoulder that level of commitment. How will the community around it be supported in order to avoid making the space a privileged bubble in which the residents are not welcome?

#### **Land Development Services**

1. I prefer the Lockett and Associates Proposal as its proposed use of the land makes much more sense than anything else I have seen.
2. Land Development Services is clearly the best use of this land. It provides the most versatile application for the community's benefit.
3. My partner just recently graduated with a Bachelor's degree in biology specializing in antimicrobial resistance. Science is a great way to improve the livability of a neighborhood while bringing good jobs. This could be the big break that the west end has been looking for, and it would help provide jobs to people who live here that may have to move to another city if they can't find another job somewhere else. I support this project wholeheartedly.
4. As someone that works in the STEM field I am extremely excited at the proposal of such a site. However I think there should be a lot of thought put into the method of attracting people to the neighborhood. Just building structures won't do it, the culture and attitude toward the "west end" has to be changed. I'm looking forward to the progress of the development effort in West Louisville, there is so much potential!

5. Exceptionally great idea. As with ALL development I would like to strongly encourage using sustainable fuel sources and encourage LOTS and LOTS of trees in the design along with other environmental protections. This would include appropriate drainage/nonpolluting runoff and safeguards for community and disposal of potentially toxic materials. If done well-great idea. Additionally, as a grandparent raising 2 young girls in the Camp Taylor area I would like there to be programs with this for younger children. Many are capable but may not have the opportunity to help our children because many of us older folks are not as sophisticated in these areas. These children may otherwise not have opportunities for development in the STEM/(STEAM) areas which can help them get a better start and become acclimated to these fields in a way that will benefit both them and the future of Louisville. (Finding ways to involve arts and humanities will likely help in improving total community benefit-I noted an amphitheater in the project). Thanks for the hard work put into this idea.
6. The idea for the research park is interesting, but I wonder whether it would actually provide jobs for people in west Louisville, or just bring in employees from elsewhere and perhaps cause gentrification that might push out long-term residents. Could there be some agreement about hiring local people where possible, for jobs at all levels? The only proposal I don't favor much at all is the sports complex. It wouldn't bring many jobs, and the ones it would bring would not be good ones. The mixed-use proposal sounds good, and I hope the grocery is included in whatever is done.
7. I support the global biotechnology research park. It is the most integrated and comprehensive plan to include all aspects of individual and family life as well as street education and empowerment and lift the dignity of others. It is a positive way to improve quality of life and reduce crime and violence. As former president of the Ursuline Sisters, a religious group committed to education and as one now working with persons in poverty in the 40216 zip code, I totally endorse this project. It gives new life and hope to individuals and neighborhood.
8. I am happy to have the opportunity to endorse the proposed Heritage West Global Biotechnology Research Park. This deeply purposeful plan represents a comprehensive and powerful means to numerous significant ends, based on the needs of the community at 30th and Muhammad Ali, the community of City of Louisville, and the global community. There will be an immediate impact on the everyday experiences of those who live in our area and, ultimately, on future generations globally who will benefit from the research to be conducted. As an Early Childhood professional, having work for more than 20 years on behalf of children and families in urban communities, I was instantly impressed by the Livability dimension of the proposal. From the 24 hour child development academy which, I have no doubt will be deserving of the highest quality national rating, to the healthy living components, such as a farmers market, greenspace, and walking trail, children and families will thrive and, in turn, will make their own contributions to the local and global community. Adding the Creativity and Health components, I can envision a deep and positive impact on families and individuals that even goes beyond the stated objectives of the proposal. The dual concept of Sustainability presented in the proposal struck me as an insightful and

inclusive way of thinking, both from an environmental perspective and an economic one. I think that the Economic Increase elements in the proposal speak for themselves. The community partner support is compelling, along with the idea of the Heritage West Global Biotechnology Research Park as a way to bring positive national and global attention to Louisville. It will serve as a model that may engender additional future initiatives for the betterment each member of our local community and the world.

9. I believe the proposal submitted by Land Development Services will create the best impact for the community.
10. At first glance, I believe the Heritage West Global Research Park development Proposal offers the best opportunity for success. It seems to provide the best economic engine to support the residents of Louisville's West End by providing jobs that have the potential for a decent wage. I think there some other features of the redevelopment that need to be supportive of this endeavor, such as the enhancement by the city of areas surrounding the project to improve the housing stock and neighborhood improvements that will help insure those working in the facility also want to live in the adjacent community. It is important to help engage the folks living in the community and offer viable opportunities for them to seek employment that comes to their backyard. There has to be a level of care and scrutiny of what is allowed to be house at the planned facility. If it is something that would not be wanted in other parts of Louisville-Jefferson County - let's not put it here. The project needs not to be looked at as an opportunity to bring other people in but as an opportunity to lift the existing community up.
11. I approve and support the benefits of Heritage West Global Biotechnology Research Park's project and want to be a part of the change.
12. I am a member of Greater Galilee Church and I approve for biotechnology
13. I would love to use the research park once it is built.
14. I approve to the heritage west global biotechnology research park at 3029 W Muhammad Ali Boulevard Louisville Ky.
15. I'm in support of the Biotechnology Park.
16. I am a member of Greater Galilee Church and I Approve for the Biotechnology
17. I think that this would be a great opportunity for economically not only for West Louisville but for Louisville Kentucky. This project will bring up to 200 construction jobs and once the development is fully built, the proposal is projecting a minimum of 200 jobs with a starting base salary of a minimum of \$45,000-60,000 average. That is phenomenal for those kinds of salary ranges to be offered in West Louisville. What I like most about this proposal is the section the Land Development Services will be helping resident homeowners in the area to upgrade their homes and assist Landowners upgrade their properties to renters. This project is not just for a certain target of people, but there is something in this proposal that will be available for the entire family. The fact they will be a 24 hour Child Development Academy operating 7 days per week. This Child Development Academy will be in alignment with JCPS for children ages 6 weeks to five years old and will be curriculum based and will prepare children for head start and first grade. There is a lot to be said about this project, but I hope that the judges will look favorable on Land Development Services.
18. I support this project why not well over

19. I support #WhyNotWestLouisville #GreaterGalilee
20. I FULLY SUPPORT THIS PROJECT. IT IS A PROJECT THAT ILY NEEDED. WE AS A BLACK RACE NEEDS THIS KIND OF HELP AND SUPPORT. IT IS A GREAT ENDEAVOR. I KNOW MOST OF THE PEOPLE WHO ARE APART OF THIS AND I WOULD BE SO GREATFUL, FIRST TO GOD AND TO ALL THAT ARE ENDEVRING TO MAKE THIS HAPPEN.
21. I support the west Louisville biotech research park.
22. I would like to say as a teacher in the Jefferson County Public Schools for 17 years that the Land Development project Heritage West is one of the best proposals that would benefit West Louisville. I am an advocate of STEM technology and the Arts. I have seen behaviors drastically change in my school because of incorporating the Arts and Stem technology in our school. I am so pumped about this idea I am spreading the news to my fellow staff workers. Why Not West Louisville!!!
23. This is to express my hearty and heartfelt support for the Heritage West Global Biotechnology Research Park currently being proposed and, I understand, under serious consideration. Something precisely like this is exactly what West Louisville has needed and deserved for decades!! It is proposed as a joint public and private \$241 million venture (!). Assuming that it creates construction jobs at the same rate per dollar as the current Omni (luxury) hotel \$300 million project downtown, we are talking about at least 550 construction jobs--and, BTW, more than 200 permanent ones, by what appears to me to be a very conservative estimate. As you know, the sprawling development is to be located on several blocks in and around 30th and Muhammad Ali. It would in and of itself make West Louisville at least a regional biotechnology hub. But not only that. Some of the things that are being proposed are: a business startup incubator; an affordable housing development (much needed in West Louisville); financial assistance to homeowners; an amphitheater and botanical garden; walking trails and green space; a science museum; a satellite college campus for U of L and JCTC; a 24-hour child development academy; a farmers' market; and a super student athletic complex that I personally hope would be open at least part of the time to everyone as a further way of giving youth an opportunity for time off the streets near this very advanced manufacturing (etc.) complex. With the many, many "ripple" economic effects that such a huge project as this could have, especially with its business startup incubator, the possibilities are manifold and marvelous!! This project sells itself. I truly hope that you and your colleagues in Metro government, all the way up to Mayor Fischer, are sold to accomplishing effect!
24. I am happy to have the opportunity to endorse the proposed Heritage West Global Biotechnology Research Park. This deeply purposeful plan represents a comprehensive and powerful means to numerous significant ends, based on the needs of the community at 30<sup>th</sup> and Muhammad Ali, the community of City of Louisville, and the global community. There will be an immediate impact on the everyday experiences of those who live in our area and, ultimately, on future generations globally who will benefit from the research to be conducted.
25. As an Early Childhood professional, having work for more than 20 years on behalf of children and families in urban communities, I was instantly impressed by the Livability dimension of the proposal. From the 24 hour child development academy which, I have

no doubt will be deserving of the highest quality national rating, to the healthy living components, such as a farmers market, greenspace, and walking trail, children and families will thrive and, in turn, will make their own contributions to the local and global community. Adding the Creativity and Health components, I can envision a deep and positive impact on families and individuals that even goes beyond the stated objectives of the proposal. The dual concept of Sustainability presented in the proposal struck me as an insightful and inclusive way of thinking, both from an environmental perspective and an economic one. I think that the Economic Increase elements in the proposal speak for themselves. The community partner support is compelling, along with the idea of the Heritage West Global Biotechnology Research Park as a way to bring positive national and global attention to Louisville. It will serve as a model that may engender additional future initiatives for the betterment each member of our local community and the world.

26. I support the Global Biotechnology Research Park

27. I support the West Louisville Global Biotechnology Research Park.

28. I support HERITAGE WEST BIOTECHNOLOGY PROJECT.

29. I wholeheartedly endorse the Global Biotech Research Park Heritage West proposed by Clifford Turner for the site at 30<sup>th</sup> and Muhammad Ali. What has impressed me most is the level of thought that has gone into this proposal and the high degree of magnanimity of all the partners involved. I am proud to be a member of the Louisville community where the motive behind a project such as this is to lift up those in our community who need it most. I'm talking about making high-paying jobs available and the means to get hired for those jobs -- special training and/or helping people young and old attain a level of education commensurate with her/his wishes and gifts. If a person hopes to get a doctorate and become a research scientist, he/she would be able to do that. If they want to enter the medical field, the path to becoming a phlebotomist, a lab tech or assistant, operator of fancy diagnostic tools or even a medical doctor would be open. For a person wanting to become a computer programmer, the opportunity would be available. Aware of the exponentially-expanding high-tech industry, Mr. Turner first researched the viability of a biotechnology research park for Louisville. (The Office of Technology Assessment of the U.S. Congress defines biotechnology as "any technique that uses living organisms or their products to make or modify a product, to improve plants, or animals or to develop micro-organisms for specific uses.") Then he, his partner Matt Harrell, and real estate investor the Reverend A.W. Buie, a Viet Nam veteran retired from the U.S. Air Force toured three key biotech research parks and were even more convinced that Louisville has the components in place for a Global Biotech Research Park at 30<sup>th</sup> and Muhammad Ali. In addition, they are proposing a multi-million dollar bond issue to improve nearby houses. Mr. Turner's vision is to create a place to ensure that people in Louisville have an opportunity to get highly-specialized education and training to compete in the 21<sup>st</sup> century workplace. The University of Louisville and Jefferson Community and Technical College both have accepted Mr. Turner's invitation to be part of the proposed Global Research Park Heritage West. "Our proposal is the most comprehensive," he points out. "It impacts everyone, touches the whole community." The product of four years of planning, it

incorporates a cornucopia of hope and opportunity for a wide swath of Louisville citizens – not only offering high-paying jobs but also the means to nurture minds and bodies of young and old alike. It includes biotech laboratories, satellite college campuses, a business incubator, life science/health museum and training facility, grocery/farmer’s market, sports and recreation center, 24-hour childcare, amphitheater, botanical garden, greenspace, and walking trails. One site that Mr. Turner and his group toured was the North Carolina Research Triangle Park, one of the largest research parks in the world on 7,000 acres with 200 companies employing 50,000 workers and 10,000 contractors. Though the proposed Global Research Park at Heritage West is not on that scale, (It is estimated that the proposed research park initially would create 400 jobs total: 125 or so in construction, 75 in scientific research, and 200 in advanced manufacturing. [This is a high-tech field whereby air quality is not an issue.]) It is an ambitious start. The partners whom Mr. Turner has gathered for this venture -- Jesus and a Job, Waterfront Botanical Gardens, Sister2Sister-Farmers Market, Louisville Central Community Center, Robert Jamison Ministries, Inc. – exhibit a missionary zeal and a firm belief that their tireless efforts will transform not only the West End but the entire City of Louisville. Indeed, the magnitude of the revitalization would be such as to dramatically impact not only the Russell community but would put Louisville in the vanguard of cities in the exclusive high-tech research park club. The partners recognize that key elements already are in place to ensure the success of a Global Biotech Research Park: 1) strategic location makes Louisville a natural breeding ground for the biotech industry. It is home to medical centers, hospitals, research centers, laboratories; is in close proximity to major pharmaceutical companies and has a multitude of venture capitalists nearby 2) a community eager to embrace highly-skilled STEM (science, technology, engineering, math) and tech jobs that a biotech research park can create as an effective solution to the crippling problems of unemployment and underemployment. Many of these positions would have entry-level salaries ranging from \$60,000 to \$80,000 3) savvy government leaders eager to partner the City of Louisville with private investment to create numerous 21<sup>st</sup> century jobs. A three-block brownfield area at 30<sup>th</sup> and Muhammad Ali Boulevard along the eastern border of the Russell Neighborhood would be transformed into a lush green campus, the hallmarks of which align with the goals established in Vision Louisville, a city-wide visioning process They also reflect the wishes of the neighborhood and greater community. **Sustainability** – traditionally the parameters of the term sustainability have dealt with money – whether there are enough funds to perpetuate the endeavors that are part of a community or project. A more recent interpretation of sustainability has to do with the conservation of natural resources. The Heritage West Global Biotechnical Research Park promotes both environmental and economic sustainability. Cleaning up the brown fields, renovating homes, offering athletic facilities, a farmers’ market/grocery, day-care and education all promote a healthy lifestyle and the environment. Each component of the research park will be economically sustainable, including the satellite college campuses, the amphitheater, and the business incubator.

**Economy** – The Heritage West Global Biotechnical Research Park will be an economic engine for the West End. The research park’s centerpiece of biotechnology, a fast-

growing industry, supports the City of Louisville's goals of bringing high-paying, innovative and entrepreneurial jobs to Louisville Metro. Internships and/or grant-sponsored on-the-job training encourage employers to train at the entry level. Using the community development concept of a feeder system, a company would partner with local entities such as schools and hospitals, allowing those not yet qualified to gain skills. A fundamental goal of the research park is to prepare Louisville residents rather than simply importing out-of-town hires, to work in the biotech field. This would support rejuvenation of the neighborhood. It is estimated that the biotech research park would increase residential income from \$12,500 to \$45,000 to \$60,000. **Livability** – The Heritage West Global Biotechnical Research Park proposal promotes a wide array of quality-of-life assets. These include greenspace and a park-like setting; an amphitheater, walking trails, a life sports and recreation center offering academic tutoring, farmers' market/grocery, 24-hour child development academy, satellite college campuses. In addition the project will renovate existing housing stock, replace substantial paved surface with grass, and remediate brown fields. **Connectivity** – The Heritage West Global Biotech Research Park increases connectivity in multiple ways. Its core is a public park-like setting with foot paths, some of which can be used as athletic fields. This green field connects a community amphitheater, farmers' market/grocery, athletic facility, and academic/research/day-care facilities. The proposal includes putting overhead telephone, power, etcetera lines underground, reducing any visual barriers to community spaces. On the vehicular side, the proposal includes vertical realignment of the Madison, Muhammad Ali, and Market Street intersections with the Norfolk-Southern tracks so that trucks no longer get stuck there. **Creativity** – The Heritage West Global Biotechnical Research Park proposal is a unique combination of the majority of the uses requested by the attendees of the West Louisville Community Council's meetings – and it does so with elements that will be self-supporting. These include a state-of-the-art life science/health museum and training facility employing one-of-a-kind high-tech exhibit processes, a unique business incubator, botanical garden, a sports and recreation center with an academic tutoring program. **Health** – The Heritage West Global Biotechnical Research Park proposal promotes a healthy lifestyle and a healthy environment through education, with the life sciences museum, through activity, with the parkland and athletic facility, and with more nutritious food through the farmers' market/grocery. **Authenticity** – What is the authentic neighborhood of 30<sup>th</sup> and Muhammad Ali? It has for over a century been respectable residences surrounding a tobacco-processing facility. The Heritage West Global Biotech Research Park intends to do that one better. The industry that took up almost thirty acres will become high-tech, non-polluting, high-paying employment. The new industry will provide well-paying jobs. The land that was mostly parking and tobacco warehouses will become community-use parkland. Part of the overall project includes renovation and restoration of the nearby residences. A \$30 million bond issue would go toward improving the housing stock of the surrounding neighborhood. A significant feature of the proposal is the symbiotic relationship between the biotechnology and educational components. Scholarships in emerging technologies would integrate the interests of scientists, engineers, and students. Although attracting outside talent is a given, a primary goal is to educate and

train Louisville residents for the highly-specialized jobs. On-site options would support everyone -- those who prefer specialized training along the lines of vocational education or those who want to pursue academic courses and degrees and become scientific researchers if they wish. Addressing the selection criterion on experience with scope of project: even though Mr. Turner has decades of experience in a variety of development venues and has successfully shepherded numerous projects from inception to successful completion, he is not undertaking a project of this magnitude singlehandedly. Besides relying on his experience, educational background, and business acumen, he is drawing on the expertise of multiple contacts who serve as consultants. A careful reading of the 170-page Global Biotech Research Park Heritage West proposal shows how Mr. Turner, who has conscientiously dotted his i's and crossed his t's, has earned his reputation as a highly-regarded developer capable of being the principal of such an ambitious project. I sincerely hope that the selection committee rules favorably upon this most worthy proposal.

30. I support this!!! 100% The West end needs this.
31. I approve of the project, Heritage West Global Biotechnology Research Park.
32. I live on 2nd St in Old Louisville, and I would like to voice my support for the Heritage West Global Biotechnology Research Park. I believe it will enrich the west Louisville community as well as the city at large. We need the Heritage West Global Biotechnology Research Park in the West end. This would be the beginning of a change for the west end, not only more businesses would come join the change. But, this would change the atmosphere for the people that live in the west end this would bring information and jobs this would let the community know the city wants to really make a change for the west end. For a community to do better you must know better. Thanking you in advance for helping our community become better move forward with Heritage West Global Biotechnology Research Park will be a great start.
33. I want you to know that, even from afar, I am in support of this project. Yesterday I had the pleasure of talking to Mr. Turner of Land Development Services about this project. He was not only incredibly respectful, but seemed very passionate about everything as well. Again, just want to state my full support for said project.
34. I am a member of the Greater Galilee church and I support the research park project and the benefits it brings to west Louisville.
35. I approve and support.
36. I am submitting this email for Benefits to West Louisville, To Support This Project for the Heritage West Global Biotechnology Research Park. I want to be part of the Change for #WhyNotWestLouisville. By supporting The Heritage West Global Biotechnology Research Park, Project.
37. I am a member of Canaan Christian Church. I know Mr. Clifford and Mrs. Cheryl Turner. I received a flyer from him at Church that said to support this project, I need to send an email to this email address. I am VERY excited to have this in our area and I'm VERY excited to see what this is all about! If I've misunderstood the directions on what I needed to do to show my support, please let me know and give me other instructions letting me know what else I need to do, please. Thank you so much and have a blessed day.

38. I support Heritage West Global Biotechnology Research Park.
39. I attended the meeting Monday night to hear all the options for the site called Heritage West.
40. It would be wonderful to have all 4 of the options, but the best one, in my opinion, would be the Biotech Research Park (BRP). It provides help in the present by bringing both U of L and JCTC to the West End, where students can learn skills for better employment. And it will be sustained well into the future by its innovative thinking. I spoke with the rep who wanted to build a co-op grocery, and she said they would be happy to be a part of the BRP. Parts of the BRP's plans include a grocery. The plans also include a sports facility. Maybe the Louisville Urban League's option to have a track and field facility at the site could be incorporated into the BRP's plans.  
The only option that could not be incorporated into the BRP's plans was Heritage Gardens, whose main plan included the growing of hemp. This was an interesting option, but seemed to be a one-woman operation. The others seemed to be more inclusive of other's opinions and desires. This all comes from someone who does not live nor work in the West End, but who cares very much about what happens to the people who live there. I am a part of Hands Across Louisville, and feel that we are all a part of one another.
41. I support the Global Biotechnology Research Park.
42. I support the Global Biotechnology Research Park.
43. I Totally Support This Project!!! READY For The Change!!!!
44. I support the Heritage West Global Biotechnology Research
45. This project will be life changing for future generations. I support Heritage West Global Biotechnology Research Park
46. The city of Louisville needs jobs in West Louisville. West Louisville is in desperate need hope and a future. This project will be life changing! Please let the Mayor know " Why not West Louisville?" The developer has dared to dream and have made a detailed plan to make this project a reality.
47. I support the benefits of the Heritage West Global Biotechnology Research Park. Praying it is approved.
48. I support the benefits and I want to be a part of the change. I approve of the heritage west biotechnology research park.
49. I support this project!!! Caught the vision
50. I support the Global Biotechnology Research Park.
51. I am a member of Galilee Baptist Church & I want this piece on 30th & Muhammad Ali
52. I support the heritage west global biotechnology research park!
53. I'm a member of Greater Galilee Baptist church and I would like the STEM project in the West end. We need facilities that will generate jobs for the area.
54. This would be a tremendous asset to West Louisville. A project of the magnitude will breathe new life into an area that I hold near and dear to my heart. I was raised in West Louisville and my heart breaks when I see what these neighborhoods have become. This project would bring vitality back to an area that once thrived. Why Not West Louisville!
55. I'm in agreement with this project.

56. I'm a member of Greater Galilee Baptist church and I would like the STEM project in the West end.
57. I was emailing you to say I support "The Biotechnology Research Park Project in West Louisville". I have a son and when he grows up he may potentially want to work for and be a big part of this.
58. I support this transformational project. It includes and involves so many aspects-all positive forces for growth (mentally, physically, youth, college-age, everyone). It is a living-multidimensional project. It has been done before in other cities. The needs of the community are addressed with jobs (not just from low-paying, restaurant, Dollar Store, no end jobs), STEM education, health education (museum), fresh food market, and mental/physical fitness. So why not West Louisville!
59. According to the State of Kentucky, Innovative research on such breakthroughs as artificial hearts and limbs, groundbreaking advances on transplants and the development of medical advances has strengthened Kentucky's reputation as a healthcare leader. As a result, the number of healthcare-related facilities continues to grow quickly. A trained medical research workforce and advances by medical facilities have combined to make Kentucky an excellent location for healthcare-related businesses. I have read in several news articles via the Courier Journal newspaper, Business First Magazine and I have attended several community engagement meetings hosted by Clifford Turner and his development team members. It is clear and evident that the proposed Global Biotechnology Research Park is a project that will change the way West Louisville residents, business owners, youth and others will benefit from a project of this magnitude. The articles stated the local developer, Clifford Turner, is proposing to develop a Biotechnology Research Park on the Heritage West Site. What stands out about this project is that Mr. Turner already has fifteen (15) private investors who have committed a total of \$84 Million Dollars to this project. I am familiar with the outstanding work of Mr. Turner as Realtor both in commercial and residential properties. One thing that I know about Clifford Turner is that he is a man of integrity and he produces high standard and excellent quality. He does his due diligence in terms of research and cost analysis before embarking on any project. Clifford Turner is a native of Louisville and has over 30 years' experience as a Developer and Broker Syndicator of affordable housing projects. He is owner and developer of Shawnee Gardens apartments and Stephen Foster Senior Living facility.

The Research Park will make a tremendous economic impact not only for West Louisville but Metro Louisville. The Biotechnology Industry has grown rapidly over the past several years. Not only will this Research Park bring over 200 jobs, but the Park also brings two major Educational Institutions, University of Louisville and Jefferson Community Technical College (JCTC) to the Research Park that will house satellite sites allowing students to attend classes and conduct research. Biotechnology is a dynamic industry that spans multiple sectors, weaving its way through many aspects of our lives explores the human health subsectors of the Biotechnology industry and how this competitive and fast-changing field can drive innovation-led economic development in communities and regions throughout the U.S. The Biotechnology industry in the U.S. generated \$111.2 billion in annual revenue in 2015 with growth projected for the

upcoming four years. One of the greatest factors in the future of the industry is its relationship to the U.S. health care system, which has recently undergone notable changes due to the passing of the Affordable Care Act in 2012, producing ripple effects throughout the Biotechnology field. Starting entry level salaried for positions in this field will be \$50,000. Other highlights included in this proposal are: a 24-hour Child Development Academy that will operate 7 days per week, 24 hours per day; State of the Art Children's Museum centered on health & systems of the human body; Botanical Gardens; Amphitheatre; Farmers Market; Incubator Labs; a Recreation & Sports Facility for youth and families and so much more. This will be the first project which is estimated to cost \$240 million dollars that is being developed by an African American and the project has already garnered \$84 Million Dollars via private investors. This says something not only for the project, but the economic magnitude that will cause a shift in the atmosphere for a vibrant, livable and healthy community to work, play and live in West Louisville. The community needs to fully embrace and support this project. Now is the time to let your voices be heard downtown, at our State level and federal level. Let's applaud Clifford Turner for the vision and his efforts to create and develop economic change our communities of Metro Louisville.

60. My wife and I attended the public meeting on June 19 and began to learn of the plans for the exciting development proposed for the "Heritage West Global Biotechnical Research Park." Unfortunately we arrived a little after the program had begun, but, even standing in the back of that enthusiastic community gathering, we realized the potential for all of Louisville in a forward looking project of the size, scope and imagination that was being laid out for the West End. We live on the East Side of Louisville, but have each been involved with programs for strengthening organizations in West Louisville. We had difficulty following the speakers and Presentations during that large gathering, but have been able to sense the full scope of this promising program. Both the economic boost of the programs proposed and the strengthening of the West End Louisville Community will contribute to a stronger city economically, socially, and, as it enhances the services, living conditions and opportunities for the families, young people, and financial strength of our city. We look forward to being part of these developments in our city and encourage the Mayor and city leadership in support of the Heritage West Global Biotechnical Research Park as they are implemented.
61. I support this project
62. I wanted to show my support of the biotechnology research institute being built in the west end of Louisville. It will be a great establishment and will bring much needed rejuvenation to the west end.
63. I support Heritage West Global Biotechnology Research Park.
64. This is to give support to this project that would give a tremendous boost to West Louisville. The benefits are numerous including but not limited to providing well-paying jobs in many different businesses and academic institutions.
65. I support the HERITAGE WEST GLOBAL BIOTECHNOLOGY RESEARCH PARK #WHY NOT WEST LOUISVISVILLE
66. I support Heritage West Biotechnology Park. We need it.

67. I've been following the story about the Heritage West Global Research Project. I think this would be a great opportunity for West Louisville.
68. I am writing in support of the park for our community.
69. I am writing to state my support for The West Louisville Biotechnology Research Park. This could be a crucial turning point for my neighbors, our kids and our community. We definitely need economic empowerment with jobs, education and training. This project would breathe new life into our community. We need our city to support this project!
70. I support the Heritage West Global Biotechnology Research Park. Great Project.
71. I have been asked to write to you to support the Heritage West Global Technology Research Park proposed to be built in the Portland neighborhood. While all I know about the proposed project is what has been given to me, I definitely think that this project is a great idea. This project will provide a huge shot in the arm economically, educationally and socially. The planned purposes for this campus will also make our area of town more attractive to visitors and help the residents here have a chance to eat and exercise, thus helping them live more healthily. The amphitheater and satellite college campus will give folks here a chance to stretch their minds and their vision to achieve more in their lives. Hopefully, many folks will see this as a start to making Portland as a viable and attractive place to call home. Please do what you can to help this and other clean and healthy projects move back into the Portland area.

### **Louisville Food Cooperative**

1. I think the food coop would best serve the neighborhood, since there have been a number of complaints that no stores are convenient to the West End. The availability of groceries was a major factor in trying to get the Wal-Mart in the West End and was cited as a prime reason to follow thru with Wal-Mart. Plus, the food coop won't cost taxpayers the money that the other options, especially the sports arena, would. As a partial example, the KFC YUM Center may become a tax liability based on recent audits. A sports complex in the west end is a "nice" idea and may profit a few people, but the majority of people would be served best by a place to buy necessities.
2. I write to support the cooperatively-owned grocery. It will use a relatively small amount of space that can fit easily with the other three proposed projects. Because it will be owned by the community, it will keep money in the community and actually result in those living in a divested area having an investment and a return on their investment (patronage share or dividend). It will also employ community members and provide workers a share. While cooperative economics and worker-ownership may be unfamiliar to many, they are proven business models used widely abroad and even in the U.S. Jessica Gordan Nembhard has written about the history of black cooperative economic thought and practice in her book *Collective Courage*. <http://www.psupress.org/books/titles/978-0-271-06216-7.html>. The book is available at the LFPL. Amanda Walker has a short piece in the July/Aug Forsooth about this. <https://louisvillefor.org/forsooth/> The National Urban League and certain city branches are studying, in collaboration with the Democracy at Work Institute, conversions to worker-owned businesses as a means to combat losing businesses owned by retirement-age individuals. Other useful information includes the report from North Carolina on worker ownership, including worker-owned cooperatives, <http://www.ncjustice.org/?q=budget-and-tax/btc-reports-down-home-capital-how->

[converting-businesses-employee-owned-enterprises](http://www.cooperativefund.org/sites/default/files/mainecoopscoexecutivesummary.pdf) and the report from Maine about cooperatives. It would be great if Kentucky could have a similar report.

<http://www.cooperativefund.org/sites/default/files/mainecoopscoexecutivesummary.pdf>

3. I am absolutely in support of the Louisville CO-OP and would drive the distance required for me, a resident of Middletown, to spend my money in the West End. A CO-OP grocery would provide the best way forward for the people of the West End, as well as all who are patrons of a Democratic, community owned and operated business. It is a shame, and somewhat of an embarrassment that a compassionate city, the size of Louisville does not have a CO-OP grocery/community center. I hope the city will get behind the Louisville Food Cooperative as more COOPERation is needed if this city is truly going to be a compassionate city.
4. I believe the accessibility, availability, and affordability of healthy and varied food options in the community increase the likelihood that residents will have a balanced and nutritious diet, creating the foundation for healthy homes, neighborhoods and community sharing from diverse cultures. I also strongly believe in the principles and values of a local cooperative economy. A cooperative is an autonomous association of persons united voluntarily to meet their common economic, social, and cultural needs and aspirations, through a jointly-owned and democratically-controlled enterprise. Cooperatives are based on the values of self-help, self-responsibility, democracy, equality, equity, and solidarity. In the tradition of their founders, co-operative members believe in the ethical values of honesty, openness, social responsibility, and caring for others. I am more than willing to donate, contribute and patronize any neighborhood in support of a locally owned food co-op.
5. I am in full support of a food co-op. This is a great way to help our food desert situation in West Louisville, while also getting the community involved and connected. Healthy food options for all!
6. I most strongly support the placement of the new Louisville Food Cooperative at the Heritage West redevelopment.
7. I would like to see the space used as a grocery store.
8. The inclusion of a community owned grocery cooperative would be a welcome addition to the neighborhood. With the diversity of West Louisville, a food co-op where the community could have input to the variety and healthfulness of produce and products available is a great asset. I have recently moved to Louisville and greatly miss having what was a great part of my former hometown of Austin, TX. It would seem to be easy to incorporate space for this idea within any of the other plans.
9. I support an urban cooperative grocery store such as the one proposed for Heritage West! I hope you will help us bring community-owned groceries to Louisville's food desert.
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### **Louisville Urban League**

1. I think it would be great. I have been to other sport complexes in other states and they are great to have. But who would go there with the way crimes is in that area? Clean up the crime and you can count on me to attend.
2. I am very thankful that someone has finally seen a need for that eyesore lot in west Louisville, not only will it be beneficial financially, but will also plant some hope into some of our young people's lives in west Louisville. It was well worth the wait. Thanks to all who had a part in making this project happen.
3. I love it!!! Seeing how people are investing more into keeping their kids busy by doing sports, this is a great idea. I am a high school track coach and would love to see an indoor track. The closest indoor track is Marysville. Local high schools have to travel to get in one meet if their school can afford it. I have and others have been wishing for one

for years. Going to other states and cities, the growth and participation in kids' sports are unbelievable!! Hope it happens!!

4. I think that the sports complex in west Louisville would be a wonderful investment. An idle mind is the devils workshop. When young people don't have anything to do they will find something to do even if that involves committing a crime. If we won't to see a change in the west Louisville environment we have to start investing some money in that part of the city bottom line.
5. This is a great idea seeing that it would provide sorely needed sports and recreation needs as well as educational resources in the west end as a whole. This complex would spark an influx of talent, money and jobs to this community and possibly help improve the reputation of the west end. Please build this facility. It will benefit us all.
6. This is a great idea. I especially like the idea of having a running track. Track & Field is a wonderful sport for our youth. The track should be the best that is currently available. There could be times when people of all ages use the track for exercise (jogging).
7. I am Louisville high school coach. Please let me know if there is a town hall meeting or informational meeting about it? I would love to hear more details about the project! I think it is a great idea!
8. Awesome idea. Greatly needed.
9. A sports complex for track and field would be an amazing asset to the west end of town. I work at a west end school and know many kids who love to run and are fast. This would give the girls more options and would give boys something to pursue besides football and basketball. There are many wonderful families in the area adjacent to the proposed facility that would greatly appreciate the venue. It will be a worthwhile investment for the future of our compassionate city.
10. I am a local high school cross country coach. I would love to support this in any way that I can! I think it is a great healthy alternative for kids to keep them out of trouble.
11. My thoughts primarily concern construction of an indoor track. I have been a member of the Mason-Dixon Athletic Club for thirty years as well as being executive director of the Kentucky Track & Cross Country Coaches Association which has been integrally involved in the Mason-Dixon. I have also been meet director for ten national championship events as well as coordinating officials and timing for the University of Louisville track & field meets. The KTCCCA has brought the middle school state meet to the University of Louisville for the last ten years- 1500 athletes and over 2000 spectators. KTCCCA has tried to keep the spirit of the Mason-Dixon Games alive by hosting the KTCCCA Indoor Championships at Mason County, but participation is limited because of the location. I was surprised to see the proposed development as I had talked to the group in Minnesota who did the feasibility study about a year and a half ago. I talked to him for about an hour and a half and gave him facts and figures on the Mason-Dixon Games, the meets at Mason County, and the Reggie Lewis Center in Massachusetts where the Massachusetts Coaches Association had helped push the construction of the Reggie Lewis Center 22 years ago which has grossed over a half million each year just for indoor track. I also discussed possibilities of elementary, middle school and high school meets as well as bringing college meets in. The main concern would be providing an indoor track facility that would be able to be used a multi-purpose facility because use for

indoor track would only last between December to March. Other uses during the rest of the year could include archery, indoor soccer, volleyball, pickleball, etc. Installation of a digital video board similar to the scoreboard at the University of Louisville outdoor track could allow a community event viewing such as watching the University of Louisville football team on the big screen at a big away game or bowl game as well as providing that video board for conventions and other events. I indicated to the Minnesota analysis team that a flat track rather than an elevated track would be more advantageous for a facility that could be a multi-purpose year-round facility. If you have a high class elevated track, you have a nice attraction but you have added expenses for high class maintenance as well as having to take the track down and store it which cuts down on the square footage available for community usage. Louisville is at the crossroads of the United States with I-64 and I-65 as well as size of the Louisville airport. Here is a link to the Pittsburg State indoor track which is only two years old and they have already scheduled six collegiate national championships over the next five years <http://www.pittstategorillas.com/facilities/?id=92>. The Spire in Geneva, Ohio, and its 300 meter indoor track has hosted a number of national meets and is continually busy during the winter. The University of Kentucky's indoor facility is 290 meters flat track and has hosted a number of meets since 1993 including the SEC indoors. They don't host national level meets because the facility was not designed to handle a large number of spectators. It was originally designed only as a practice facility but once teams started running fast times on the track, most of the top collegiate track & field teams travelled to Lexington to compete on that track. An indoor flat track could host conference championships for Western Kentucky (Sun Belt), Eastern Kentucky (Ohio Valley), Kentucky State (SIAC), Bellarmine (GLVC), Lindsey Wilson and U. of the Cumberlands (Mid-South), and others. More importantly to the Jefferson County area would be working with the schools in Jefferson County. What better way than to fight child hood obesity than to involve the kids of all ages and sizes to compete in track & field, a sport where everyone can compete and perform and not sit on the bench and watch others. A flat track would enable more students the opportunity to practice, condition and stay healthy. The Crossplex in Birmingham is a great facility but it is a competition only facility. In other words, the community is not able to use it on any regular basis unless they are competing in one of the hosted events.

12. Great idea. Much needed for our children and city. I think this will be a game changer against crime and degradation. Notice the crime rate increase after the close of the Y at 39th and Market.
13. We are strongly in favor of the Louisville Urban League's proposal for a sports complex at the Heritage West site on West Muhammad Ali Boulevard. We believe this \$30 million project is doable, fiscally responsible, visionary, and realistic. It will be a game-changer for West Louisville, indeed for whole city. Amateur track and field sports are booming. Exploding, so much so that competition venues are scarce, especially indoor venues. Athletes of all ages, from little children to seniors, currently travel long distances to compete at the few existing locations. Their time and money will go farther and be better spent in West Louisville. We're an ideal track-and-field destination. We're already known as the best sports town in America. We're also ideal for the same reason

we're already the ideal logistics hub: we're drive-able for over 60% of America's population. It's no wonder we conservatively expect 30,000 athletes and families will come to events here annually. The Heritage West site, just off the Watterson Expressway, makes the most sense for regional and national travel. The project is fiscally responsible. 30,000 athletes' fees and other revenue will soon pay for startup and ongoing costs. What's more, we're excited that such a destination will anchor services, food, retail, lodging, health care, and other ancillary businesses. With the complex open from early till late for competition, the visiting public will support many good jobs close by in West Louisville. Better housing, safe streets, and hope will grow. We know you're giving this project careful consideration, and we thank you. Let's make the public investment necessary to get this done. West Louisville deserves it.

14. We have heard the proposal to create an indoor track and field stadium at this site. It sounds like a smart idea that can have a profound positive impact on the city's west end, and we write to encourage your support for it.
15. I am writing to encourage your support for the proposed indoor track and field stadium at the Heritage West site at 30th and Ali. This proposal, I believe, will be very effective for the development of the area and, importantly, is the one most desired by residents.
16. I strongly support this idea so am happy that you will give it full consideration.
17. As Chief of "Louisville Forward" I write you to encourage your support for the proposed indoor track and field stadium at the Heritage West site on 30th and Ali. This smart proposal, I believe, will be very effective for the development of the area.
18. I am asking You to support the proposal to build an Indoor Track & Field Stadium @ Heritage West site( 30th& Ali) as proposed by Sadiqa Reynolds Esq & CEO LUL! I live in East End and believe this would enrich & build our community toward a Greater Inclusive city of Compassion & Innovation!
19. The key message I write to you is that I think the idea of an enclosed sports complex in West Louisville is a great idea. It adds to and could solidify the numerous efforts now underway to bring some sort of justice to that area of our city. i want to add my voice to the Empower West group.
20. This letter is an endorsement of the track and field facility envisioned by Louisville Urban League for the reuse of the Heritage West property. This bold idea and its collaborative development team can meet the expectations of the residents of the three most benefitted neighborhoods. There are so many advantages. A national sports venue can maximize the connective power of the boulevards from downtown and our extensive Interstate system. Track and field is exciting. It's a growing sport as is the fan culture that supports it. Spin off redevelopment will create hospitality and retail business opportunities. When we build this, Louisville is immediately placed in the queue for national attention not dissimilar to the benefits we enjoy as the home of the top tier basketball, convention and equine event. With this attention comes the business traffic generated by teams and fans. Let's seize an opportunity. This new facility would fill a geographic niche. Our city has an undisputable logistic asset of being a one day drive from 60 percent of America's cities. Regionally, this location with 24 acres and easy access to the interstate and air traffic support creates synergy. Most of us are aware that western neighborhood retail and business traffic flows north. This development is a

keystone in the city's plan to establish equilibrium in this trade imbalance. This planned use synchronizes with the Vision Louisville and Vision Russell plans. The track and field facility will play a role in maximizing the benefits of other big ticket wins like the redevelopment of Beecher Terrace. Portland and Shawnee neighborhoods are also driving their plans forward. Development of a track and field facility will help the community achieve the seven goals of Vision Russell: health, livability, creativity, authenticity, connectivity, economy, and sustainability. As a resident with an appreciation for the western neighborhoods, this project concept to me epitomizes hope and enthusiasm.

21. We have heard about the proposal to create an indoor track and field stadium at the Heritage West site at 30th and Ali. It sounds like a smart idea that can have a profound positive impact on the city's west end, and we write to ask that you give it serious consideration.
22. I want to let you know of my enthusiastic support for an indoor track and field stadium at the Heritage West site at 30th and Ali. This indoor track and field stadium is much needed, I believe, for the positive development of this area of our city. Please give it your every consideration.

### **General**

1. I personally think it's a joke how many buildings have been transformed into community buildings for kids to come too and try to pick up a hobby, sport, etc. The Darrell Griffith Gym every time I pass the place looks empty. Metro can put anything and everything down this way and nothing is going to work bottom line when the people in this area look in the mirror and decide that they have had enough and actually get out and do something instead of just sitting on the porch wondering what Mayor Fischer is going to give them next nothing will change. If this goes thru will a select few complain about the way the buildings and fields look like and piss the developers off like they did Walmart some people are never satisfied with anything.
2. It would be nice if something was put into the empty lot. Our children need something and our families need something.
3. How will all the proposed projects incorporate public art?
4. What about safety given gun violence in the area?
5. Based on the survey data provided and the presentations given it seems that we have room for a collaboration across sectors to meet a fraction of the priority needs of West Louisville. I honestly believe a short term project of the immediate property should be used to birth other projects and address additional needs while projecting towards advanced markets. While I feel we do need a sports complex for youth. The following comes to mind after the presentation. Funding and development sustainability of itself? Are investors onboard willing to commit? As currently the Yum center has revisited their budget several times to maintain sustainability. Is there a facility already built that could potentially satisfy such as Louisville Gardens. Is there space to build hotel/food accommodations in west Louisville? Is this space large enough to accommodate adequate and safe parking? I think the combination of the grocer, biomedical research park with some space modification to offer a sports complex to meet the need of the

in/outdoor track would be the best option with consideration of parking etc. as mentioned above. Additionally thoughts regarding the Community Garden. I feel with some Neighborhood organization and vitalization. The Garden project can be assumed with personal responsibility. The vacant properties block by block could be used to create and build gardens. I also think Farming and Agricultural at Kentucky State with be worth approaching to help facility and lead. Teaching farming, garden classes and the effects could revitalize and begin a movement.

6. I think the best use would be a solar farm. You could partner with local solar installer and create a training program while building the largest solar farm in the city. All the other proposals will not last and the property will fall into disrepair.
7. Please -- above all, the communities of West Louisville can't afford any more false starts. The failures of the Food Port and Wal-Mart projects are only the most recent disappointments for the region. The research park, sports complex, and food co-op all have merits. But the foremost consideration should be whether the project can be implemented -- so it must be on sound financial footing. It will take a long time to turn around this city's systematic bias against West Louisville and its residents. The place to start is with an investment that can and will be carried out.
8. Heritage West should be developed into mixed retail and farm/gardening use. Residents in the West End continue to be underserved and need food and clothing and household needs available with easy access on foot as well as by automobile or on the bus line. They have none of this! Why is there a need for so much public input when it comes to the West End? I live in the East End and public input is rarely solicited unless there is a zoning change, and then only because it is a requirement to notify residents. Stores and restaurants pop up everywhere without public input. Why is it so hard for our Metro government to represent ALL of Louisville? Include the West End in development.
9. I don't want to "pick one" - because I believe the site is big enough for more than one single usage. I would like to see job opportunities, education opportunities (such as a satellite campus for GED/KCTCS level classes) and community programming. Just having access to a community center that doesn't cost an arm and a leg to rent to use to put on classes - such as adult education classes or community based classes, such as CERT - would be a godsend - that is already set up for modern technology.
10. It is also understood that a development project looks to articulate a vision of possibility that imagines beyond existing circumstances to create transformed places and spaces. I am entirely convinced that the land on those 24 acres can be transformed—concrete can be razed, decades of contaminated soil can be extracted from the ground and replaced with 1-2 feet of fresh topsoil, green spaces can be built and even academic institutions and biotechnology firms might be encouraged to venture west. The devil in the details comes in how the fates of the people still living in and around this project will be affected and how they can materially benefit from this process. While I recognize that West Louisville population loss over the last 3-4 decades was due to factors such as Black suburban flight and the aging-out passing away of Black West Louisville homeowners who were born before and during the Depression-era generation who migrated to Louisville as part of the Great Migration...as Louisville is growing demographically, the neighborhoods of West Louisville will experience levels of

repatriation and yes—gentrification, because the population growth demands it. However, there are populations of left-behind people, in employment, in education, in access to opportunity and life-chances, that must be addressed and helped, and dislocating them from where they are to move them to another place in the city is not a solution for the people. There is not going to be any one initiative, whether public or private, that can heal poor, afflicted, marginalized people in what has been marginalized communities...but every such public or private initiative that takes place must at least take a step to address it. Let's examine a thumbnail history of large West Louisville development over the last 20 years. The construction of the Kentucky Center of African-American Heritage, originally slated to be the Kentucky African American Heritage Museum, had to alter its focus after it fell short of its goals of \$25 million of capitalization. The Bridgewaters' family, owners of TMG (The Mardrian Group) wanted to originally develop a \$40 million project of apartments and businesses on what will now be the Passport location on 18th and Broadway, but they could not gather the capitalization. Seed Capital Kentucky wanted to pull together \$30 million to develop a FoodPort, a food processing and manufacturing hub, but partners and capitalization fell through...but this project can gather \$241+ million? Color me extraordinarily skeptical. I would love to see such economic activity flow into and through the economy of West Louisville in real ways, but the existing partners are in financing and land development, with promises from the University of Louisville and Jefferson Community and Technical College to have satellite campuses at the site. To date, there has not yet been a commitment from interested biotechnology firms that would come to Louisville for this. Yes...if you build it, they will come a particular 1980s movie once said. The various tax incentives could be attractive enticements. However, readiness and education are also critical, and this loops back into the very challenges that the communities of West Louisville have, the lack of wealth, the relative lack of education, and poverty. After the presentation of the proposals, the community feedback, and the four groups' responses to community questions (include links), my thoughts on the matter are: Why not all? I like the proposal of the Biotechnology Park, however I believe the best elements of those projects could be served in other West Louisville locations. For example, I believe some of the industries of the biotech proposal could be served within the yet-unused development space in the Old Walnut Street building of Louisville Central Community Centers—as they have moved into a more modernized focus in improving their digital infrastructure, having university partners in training and housing such research and development in and around LCCC would be a prime area for commercial growth, particularly with the upcoming Russell Neighborhood redevelopment that is surely coming. Partnerships should and could be made with JCPS with Central and Shawnee high schools along with the proposed DuBois school for African American boys, there should be direct pipelines of outreach, training and targeted education for careers and entrepreneurship opportunities in the fields of STEM. I consider it critical that the students of these schools receive targeted outreach and specialized education with this work. Real opportunities can be presented in boosting the education and opportunity-access statistics for the existing citizens in West Louisville with such a strategy pivot. It in no way would provide a short-term fix, but it would be a 10-15 year path of community

development that would bear healthy fruit in and over time. The proposed Louisville Urban League athletic complex and outdoor fields will generate the largest consensus of civic activity and local pride, and a world-class small to medium-sized sports facility in a sports-crazed city will have the most immediate and ongoing return for investor profitability through its ability to book events and be in constant use. I also strongly believe there is a place for both a Farmer's Market, Community Grocery and even the Industrial Hemp Agricultural center in and around the Heritage West campus. There are warehouses on the Muhammad Ali side of the street across from the 24 acre Heritage West campus that I believe would present an ideal location for an industrial hemp agricultural center, and perhaps food hub and processing companies on that smaller, yet significant space as a green industrial park as well. The Louisville Food Co-op group could be housed, should be on the campus as a part of, and be tracked to gain the necessary financing through...being a part of a campus with a state-of-the-art indoor track and field facility that could house additional sporting events that can seat 4,000-7,000 people. The Louisville Food Co-op could be one of the prime partners of the retail space. The, relatively speaking, \$1.26 million of equity that LFC seeks to move forward would be a relative drop-in-the-bucket of the total costs it shall take to "un-brownfield" Heritage West and prepare it for commercial use. The financing via bond issue that the Louisville Urban League seeks could perhaps be increased to accommodate the Louisville Food Co-op (LFC) having a location at Heritage West as well as provide financial incentives for the Heritage Gardens team to have capitalization and attract partners for the Hemp Agricultural Center. Another \$5-8 million dollars to the project would be more than enough to secure the needs of LFC and the amenities that Heritage Gardens seeks to contribute. As Land Development Services wishes to embrace a massively ambitious project, could they not, along with their partners, be slated to receive the contracts to repair the existing homes of and build new housing on the two blocks surrounding the Heritage West campus? At the end, it is critical that West Louisville communities, West Louisville-based businesses and nonprofits and citizens of West Louisville be able to receive some level of direct benefit that can and will improve their lives as well as rehabilitate and redevelop the blighted places and spaces in West Louisville neighborhoods. This is a pregnant moment for a massive influx of capital in our neighborhoods. It should not be squandered.

11. The Presentation Forum was excellent! Thank you for giving concerned citizens the opportunity to hear and give feedback. My 2 follow-up comments are as follows: 1) Is there consideration being given to some collaboration and partnership projects? In other words, ALL presentations held value! It seems with the importance of developing West Louisville and the benefit it would give to the city, it would be feasible with the amount of space and money to consolidate some of the proposals and have a wider scope of "something for everyone". Job creation, fresh food, research opportunity and associated learning facility, sports complex, youth and adult vocational venue, etc. Has this been considered? We are more powerful as a united front than individual efforts! 2) I hope and pray that this will come to fruition. I hope there is money definitely earmarked for something and that politics nor apparent hurdles will detain, delay or

destroy this dream to develop the property. It is sorely needed!! No matter what...please ensure this happens!